BOARD AGENDA

- INTRODUCTION
- COMMISSIONER INTRODUCTION
- IMPACT OF PARTIAL GOV'T SHUTDOWN
- 2019 RENTAL ASSISTANCE UPDATE
- ENVISION RECAPITALIZATION UPDATE
- FINANCING THE FUTURE



MDHA'S INTENT

- Preserve and grow affordable housing while caring for our residents and improving their quality of life
- Retain and improve key community assets and existing affordable housing
- When developing: Mixed Use; Mixed Income; Provide Equity and Opportunity in Housing
- Maximize neighborhood potential
- Retain and improve green and open space
- Self Develop to the fullest extent possible; No public housing land disposal; no outsourcing of current capabilities
- Use all tools available to advance Residents to self-sufficiency: Movement To Work, Jobs Plus, Section 3...

2019 Strategic Background

- National Affordable Housing Environment
 - Divided Federal Governance
 - Federal Budget Uncertainty
 - Administration's FY20 Budget due to Congress in February
 - Decreased HUD funding
 - 2018 Section 9 Public and Indian Housing Annual Contribution Contract changes
 - HUD Office of Inspector General scrutiny of De-Federalized Fund usage for local governance activities
 - Community Planning and Development Funds at risk
 - Aging Housing Stock
 - MDHA: 6197 apartments now
 - 253 market rate; 5944 (96%) affordable/rent and income restricted/subsidy
 - 2703 apartments in 6 properties over 65 years old
 - 1789 in three Envision Plans; 914 in three properties remaining

MDHA Strategic Vision (10 years)

Housing:

- Maintain HUD High Performer Status & Finish RAD Portfolio Conversion
- Moving To Work (MTW) Expansion and Conversion of \$48M of Housing Voucher subsidy
 - Congressionally approved in 2016 with RAD Portfolio conversion MTW set aside
 - "Federal funds fungibility to provide:" Stable, safe mixed income apartments for those of low income; and Opportunity with job training and wage growth
 - Resources: Equity capital support to financing recapitalization
- RAD and Envision Recapitalization and Remediation of Concentrated Poverty
 - Grow from 6197 (96% low income apartments) to 12,495 mixed income apartments
 - 6944 (80% AMI/low income); 3051 (80% 120% AMI/workforce); 2500 market
 - 9000 new mixed income apartments replacing 2702 legacy (80% AMI & below) apartments with 3702 (80% AMI & below); 3051 (80% 120% AMI); 2247 market
- **Development:** Support Housing Vision & meet program requirements

MDHA Portfolio Plan

- Complete RAD conversion of public housing to Fee Simple ownership with no debt
- MDHA \$43M in equity reserve funds address Capital Needs for 40 year sustainability
 - All properties recently completed a capital needs assessment (CNA) conducted by a third party subject matter expert, Dominion Due Diligence
 - o \$43M MDHA equity reserve funds capital repairs & reserve for repair (R4R) escrow
 - Each property budget makes monthly payments to R4R escrow to fund future Capital Needs
- Properties converting without debt and not needing recapitalization: John Henry Hale, Preston Taylor, Levy Place, Edgefield Manor, Hadley Park Towers, Madison Towers, Parkway Terrace, Parthenon Towers, Vine Hill Towers, Carleen Waller, Vine Hill Apartments
 - Potential use for equity capital
 - × John Henry Hale example: \$19.3M @ 3.4% 40 year, non-recourse, HUD insured loan closed 07/20/2017
 - **Levy Place: \$2.8M proceeds from 9% LIHTC award for rehabilitation**
 - New equity estimate from properties not needing recapitalization = \$40M
- Recapitalize all aged properties through Envision Process (8 "aged" properties)
 - Cayce, Napier/Sudekum, Edgehill, Andrew Jackson, Cumberland, Cheatham, Neighborhood Housing (178 Duplexes/Planning TBD)

Partial Government Shutdown

HUD Contingency Plan and Jan 4 HUD Memo:

- Spending Authority expired December 21, 2018
 - No new FHA Loan applications
 - Excepted and Intermittent Staff only; not more than 15% staff
 - No RAD staff; limited Multifamily and PIH staffs
- PIH Rental Assistance/Vouchers: "Payment contingent on Budget Authority from prior appropriations and recaptures..."
 - MDHA received January payment of \$4.2M
 - **HUD** intends to pay February if possible; no funding likely after this payment
- PBRA: "activities that impact life and safety and ongoing viability of assets... binding obligations... under terms of contracts... payment contingent on budget authority..."
 - PRAC's: "on an as needed basis to ensure asset viability"
 - 12 of 19 contracts funded in January (automated payments)
 - All 2018 RAD converting contracts require HUD staff financial action
 - HUD intends to pay February automated contracts
- HUD CPD MDHA Community Development: Funded to August 2018 from FY18

Impact

- Now: MDHA drawing on \$6M operating contingency fund in 2019 budget to cover Federal funding shortfalls
 - MDHA coordinating with HUD POC's to activate 2018 RAD converted PBRA contracts
 - ➤ HUD limited staff; not initially seen as safety or asset viability related
 - Assuming HUD funds in February as in January, MDHA operating contingency sufficient to meet all obligations through February 28
- Future if Partial Shutdown continues past February
 - Voucher payments at risk
 - Operating Expenses at risk
 - MDHA reserves sufficient to cover all operating expenses, including voucher commitments and operating expenses to end of April
 - No certainty of HUD reimbursement of MDHA advanced funds
 - Negative impact to cash/equity to close recapitalization financing and to Reserve for Repair escrows
- Future when FY19 HUD budget is approved
 - 1 full fiscal year of rental assistance voucher funds must be expended in 8 months or less
 - HUD budget figures still uncertain; new House T-HUD budget meets Senate's

				Senate 2019
	2018	Trump 2019	House 2019	
Housing Choice Vouchers, total	\$22,015	\$20,550	\$22,477	\$22,781
Renewals	\$19,600	\$18,749	\$20,107	\$20,520
Administration	\$1,760	\$1,550	\$1,800	\$1,957
New Vouchers	\$445	-	\$330	\$94
Section 8 Project-Based Rental Assistance	\$11,515	\$11,147	811,747	811,747
Public Housing	\$7,300	\$3,279	\$7,300	\$7,531
Homeless Assistance	\$2,513	\$2,383	\$2,571	\$2,612
Housing for the Elderly	\$678	\$601	\$678	\$678
Housing for People with Disabilities	\$230	\$140	\$154	\$154
Housing Opportunities for People with HIV- AIDs	\$375	\$330	\$393	\$375
номе	\$1,362	-	\$1,200	\$1,362
HUD total	\$52,748	\$41,423	\$53,194	\$54,049

- The Rental Assistance Department administers the Section 8 Voucher, Moderate Rehabilitation and Shelter Plus Care programs, federally funded rent supplement programs designed to help families find decent, safe and sanitary housing in the private market and to help those families with the cost of rent and utilities.
- Under these programs the family pays between 30-40 percent of its adjusted income or a minimum of \$50.00 per month for rent and utilities. MDHA with HUD funding pays the difference. The private owner and renter both benefit. The owner receives fair market rent for his/her property, and the family gets a decent, affordable place to live.
- Property in these programs must meet local code and HUD housing quality standards. Assisted dwelling units must pass a Housing Quality Standards inspection conducted by MDHA. Once the unit is approved, the Rental Assistance office executes the Housing Assistance Payments Contract with the owner and provides assistance on behalf of qualified families.

7493 TOTAL VOUCHERS/OTHER FORMS OF ASSISTANCE ALLOCATED

6646 TENANT-BASED AND PROJECT-BASED VOUCHERS

485 TENANT-BASED VASH VOUCHERS – HOMELESS VETERANS

32 PROJECT-BASED VASH VOUCHERS – PATRIOT PLACE -HOMELESS

VETERANS

212 SHELTER PLUS CARE – HOMELESS INDIVIDUALS AND FAMILIES WITH DISABILITIES

118 SINGLE ROOM OCCUPANCY (SRO) – HOMELESS INDIVIDUALS

Annual Rental Assistance Funding

- > \$46.5 million (\$3,879,021 per month) (Potentially \$49.5 for 2019).
 - For 2018, funded at \$555 per unit. However, actual per unit cost was around \$595. This means we are unable to support every voucher allocated. We are currently expending all funding utilizing 91% of our vouchers.
- > \$1.6 million for 212 Shelter Plus Care Vouchers
- > \$865,000 for 118 SRO units

Total Potential Annual Funding for 2019 \$51.9 million per year.

Administrative Budget

- Administrative salaries and all other associated costs for program operations are supported by administrative fees earned or allowed under each funding source.
 - O Under HCV, we earn fees based on the number of voucher families under contract on the first fay of each month, or lease-up rate. The fees currently earned are prorated at 80% of what we are eligible for based on our lease-up rate. We currently earn fees of about \$350,733 per month for HCV.
 - Under the SRO and Shelter Plus Care programs, we charge administrative fees in the amount of 6% of annual funding to supplement the costs to administer those programs.
 - We receive a Family Self-Sufficiency grant to support two fulltime FSS Coordinator positions.
 - Total Administrative Budget \$4.5 million

Program Utilization

- In order to fully utilize funding, there are several factors that must be considered on an ongoing basis. Primarily:
 - Response rate to waiting list selections anywhere from 60-80%;
 - Number of vouchers to be issued based on the number selected;
 - Success rate of the new vouchers issued currently between 55% and 60% - was 50% or less for the last 18 months;
 - When a new voucher is leased because of the market in Nashville, we previously issued new vouchers with a 120-day term. Since resuming issuing vouchers in July, all vouchers are issued with a 60 day term, but families remain eligible for an extension. A twelve month average shows that about 20% of new vouchers will lease in first 30 days, 25% in 31-60 days, 20% in 61-90 days, 14% in 91-120 days; and about 20% beyond 120 days;
 - Number of terminations each month currently 10.6% or between 60-70 per month

Program Utilization (cont'd)

Taking the above into consideration, we plan activity on a monthly basis — the number needed be selected from the waiting list in order to obtain a certain number of eligibility determinations, in order to determine the number of vouchers needing to be issued, in order to obtain number of lease ups, in order to fully utilize funding.

HUD has developed an automated Two-Year Tool that takes these data points into consideration for PHAs to use to track and plan for funding utilization. The tool is pre-loaded with the anticipated funding for each PHA and previous months activity to reflect actual costs and trends. PHAs can then plug in a number of vouchers to be issued each month and the tool will calculate anticipated expenditures for the months remaining in the 24 month period. An example of the tool follows.



2018	UMAs	Actual UMLs	Actual HAP	Vouchers Issued/Projected To Be Issued	Other Planned Additions/ Reductions	New Leasing from Issued Vouchers	Estimated Attrition	UMLs: Actual/Projected	HAP: Actual/Projected	PUC: Actual/Projected	Manual PUC Override	Cumulative % Annual Leased	Cumulative % Eligibility Expended	Monthly UML %	Monthly ABA Expended %		
Jan-18	7,016	6,530	\$3,789,434					6,530	\$3,789,434	\$580		93.1%	100.7%	93.1%	100.7%		
Feb-18	7,016	6,523	\$3,847,768					6,523	\$3,847,768	\$590		93.0%	101.5%	93.0%	102.2%		
Mar-18	7,016	6,473	\$3,739,682					6,473	\$3,739,682	\$578		92.8%	100.8%	92.3%	99.4%		
Apr-18	7,016	6,480	\$3,823,854					6,480	\$3,823,854	\$590		92.7%	101.0%	92.4%	101.6%		
May-18	7,016	6,470	\$3,827,761					6,470	\$3,827,761	\$592		92.6%	101.1%	92.2%	101.7%		
Jun-18	7,016	6,444	\$3,826,143					6,444	\$3,826,143	\$594		92.5%	101.2%	91.8%	101.7%		
Jul-18	7,016	6,402	\$3,816,221					6,402	\$3,816,221	\$596		92.3%	101.2%	91.2%	101.4%		
Aug-18	7,016	6,372	\$3,815,370					6,372	\$3,815,370	\$599		92.1%	101.3%	90.8%	101.4%		
Sep-18	7,016	6,314	\$3,812,286					6,314	\$3,812,286	\$604		91.9%	101.3%	90.0%	101.3%		
Oct-18	7,016	6,262	\$3,809,532					6,262	\$3,809,532	\$608		91.6%	101.3%	89.3%	101.2%		
Nov-18	7,016	6,225	\$3,831,044					6,225	\$3,831,044	\$615		91.3%	101.3%	88.7%	101.8%		
Dec-18	7,033	6,208	\$3,806,312	221				6,208	\$3,806,312	\$613		91.1%	101.3%	88.3%	101.1%		
Total	84,209	76,703	\$45,745,407	221	1	0	0.0	76,703	\$45,745,407	\$596		91.1%	101.3%				
2019																	
Jan-19	7,033	6,210	\$3,829,213	50				6,210	\$3,829,213	\$617		88.3%	92.9%	88.3%	92.9%		
Feb-19	7,033			150	11	68	-54.1	6,235	\$3,864,299	\$620	\$620	88.5%	93.3%	88.7%	93.7%		
Mar-19	7,033			100	44	92	-54.3	6,316	\$3,934,707	\$623	\$623	88.9%	94.0%	89.8%	95.5%		
Apr-19	7,033			100	52	74	-55.0	6,388	\$3,999,279	\$626	\$626	89.4%	94.8%	90.8%	97.0%		
May-19	7,033			100	23	82	-55.6	6,437	\$4,050,684	\$629	\$629	89.8%	95.5%	91.5%	98.3%		
Jun-19	7,033			100	0	71	-56.1	6,453	\$4,081,358	\$633	\$633	90.1%	96.1%	91.7%	99.0%		
Jul-19	7,033			100	0	70	-56.2	6,467	\$4,111,262	\$636	\$636	90.4%	96.6%	92.0%	99.7%		
Aug-19	7,033			50	13	70	-56.3	6,494	\$4,149,281	\$639	\$639	90.6%	97.1%	92.3%	100.7%		
Sep-19	7,033			50	0	64	-56.6	6,501	\$4,175,349	\$642	\$642	90.8%	97.6%	92.4%	101.3%		
Oct-19	7,033			50	0	50	-56.6	6,495	\$4,192,495	\$646	\$646	91.0%	98.0%	92.3%	101.7%		
Nov-19	7,033			50	139	36	-56.6	6,614	\$4,290,983	\$649	\$649	91.3%	98.5%	94.0%	104.1%		
Dec-19	7,033			50	0	35	-57.6	6,591	\$4,298,452	\$652	\$652	91.5%	99.0%	93.7%	104.3%		
Total	84,396	6,210	\$3,829,213	950	285	712	-615.1	77,200	\$48,977,361	\$634		91.5%	99.0%				

Program Highlights – For FY 2018, we scored a 100% on our Section Eight Management Assessment Program (SEMAP) certification, ranking MDHA as a High Performer PHA. During the calendar year 2018, we:

- Provided rental assistance on behalf of over 7600 households;
- Issued 1914 vouchers;
- Executed over 1300 New HAP Contracts:
- Had four families graduate the Family Self-Sufficiency (FSS)
 Program and purchase a home;
- Housed 223 formerly homeless individuals and families, of which 96 were Veterans; and
- Added 99 new landlords to our program.

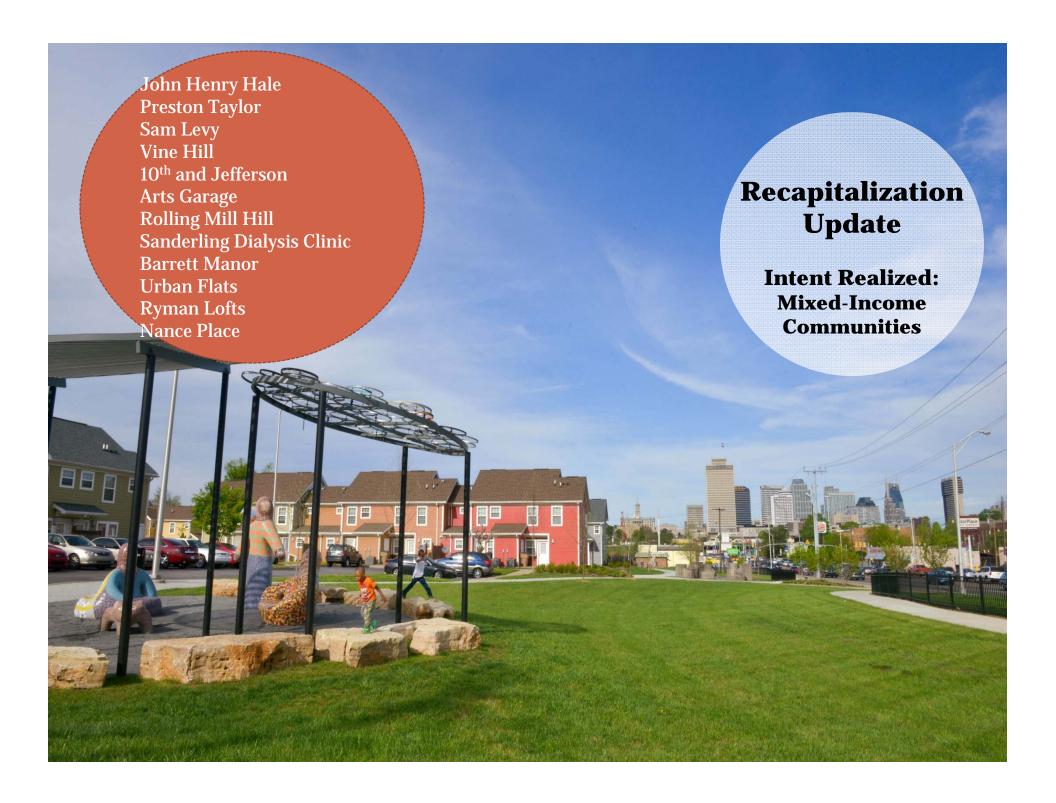
Project Based Vouchers (PBVs)

The MDHA Board has approved the conversion of up to 900 of our tenant-based vouchers to project-based vouchers.

To date we have received 22 proposals that include existing units, units to be rehabbed and new construction that are at various stages.

Project Based Vouchers (PBVs) – cont'd

	OBR	1BR	2BR	3BR	4BR	
Total Units Awarded/Pending Award	41	400	253	143	0	837
New Construction		238	212	143		593
Existing	41	76	8	0		125
Substantial Rehab		86	33			119
						837



RENTAL ASSISTANCE DEMONSTRATION

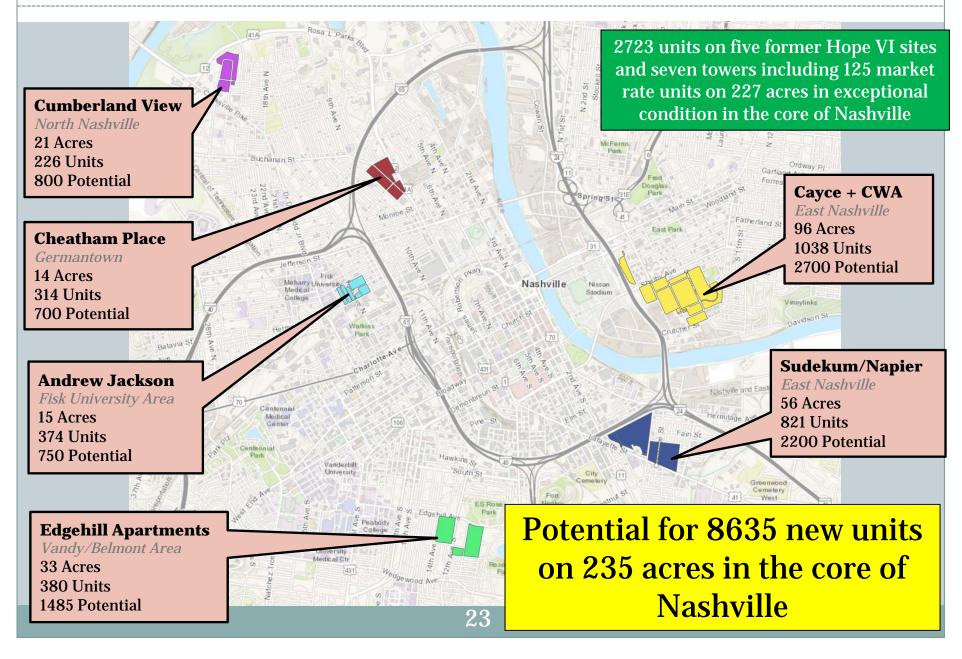
RAD Conversions Complete (5101 Units)

Andrew Jackson Courts Cumberland View Edgefield Manor J. Henry Hale Apartments Levy Place **Madison Towers Napier Place** Parkway Terrace **Sudekum Apartments Edgehill Apartments Gernert Studio Apartments** Carleen Batson Waller Manor **Hadley Park Towers Parthenon Towers** Cayce Place Cheatham Place **Vine Hill Studio Apartments Vine Hill Apartments Historic Preston Taylor Apartments**

RAD Conversions In Process (368 Units)

Neighborhood Housing (March 2019)

ENVISION LEGACY PROPERTIES



ENVISION PROCESS: Community Driven

Highlights of Process so Far

- Meetings with residents
- Public meetings + community charrette
- Community Advisory Group (CAG) meetings
- Interviews with key stakeholders
- Door to door resident survey
- Market assessment
- Existing conditions assessment
- Partner with Purpose Built Communities
- Continuous updates to the community



MDHA Envision Updates

Envision Cayce

- Master Planning completed July 2014
- Recapitalization underway

Envision Napier-Sudekum

- Master Planning completed Sept 2018
- Over 40 community planning meetings completed to date
- 3 community engagement events held (Resource Fair, Street Festival, Day out Against Crime)
- Comprehensive Needs Assessment completed with 383 households participating
- SP Planning and Zoning documentation and coordination
- Research for financing for initial project

Envision Edgehill

- Master Planning initiated in July 2017, with completion anticipated in March 2019
- 17 community planning meetings completed to date
- Comprehensive Needs Assessment complete Feb 18
- Next Step: SP Planning and Zoning

ENVISION CAYCE CONSTRUCTION PHASING 2018-2028 Phase II to include Edgefield Manor rase it on the rank Phase 12018-2019 Boscobel48 Units Community Note: Current Units as of 2018= 1,038 Future Units Projected = 2,700 Units Increase of = 1,662- Boscobel III possibly starting in early 2019 - Others may start earlier depending on financing

ENVISION CENTER (AMENITIES)

New School Building for grades K-8

- Up to 900 student capacity
- Spaces for science, music, art, and life skills
- Outdoor play spaces for students to play, learn, and gather

New Commissary/Library

- Market for fresh fruits and vegetables
- Coffee shop
- Line cook training space
- Public Library

New Public Park

- Approximately 9 acres of public space
- Large fields for sports
- New basketball courts
- Pavilions for events

Community Center

- Community Meeting Rooms
- Physical Fitness Facility

New Clinic

Neighborhood Clinic (services may include medical, dental, and pharmacy)

BARRETT MANOR

New Faircloth Amendment Units

Location: 510 Summer Pl, Nashville, TN 37206

Architect: Barge Cauthen & Associates
Contractor: RG Anderson

- 70 one-bedroom apartments in 4 stories with surface parking
- 100% PBRA
- Placed in service September 2017

Total Cost: \$12,500,000

RHF: \$9,950,000 Metro CIB: \$2,050,000 THDA Grant: \$500,000



10TH & JEFFERSON

New Mixed-Income Apartments in Germantown

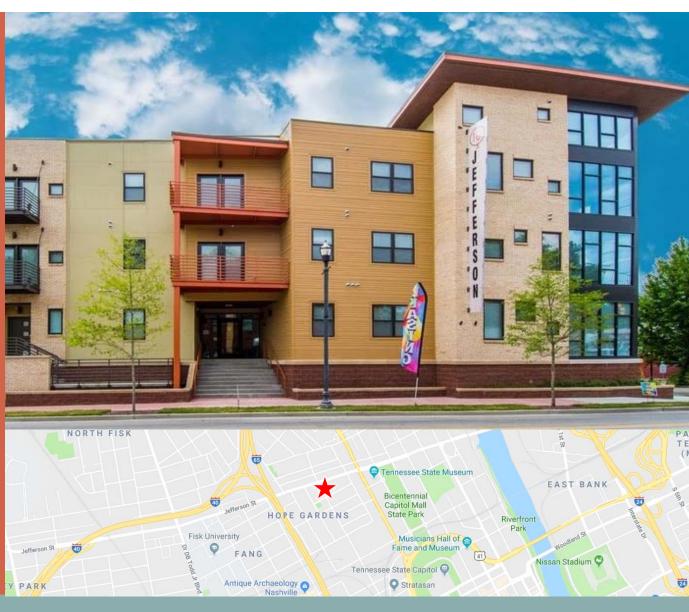
Location: 941 Jefferson Street, Nashville, TN 37208

Architect: Kline Swinney
Associates
Contractor: Levine & Poor,
Inc.

- 54 apartments in 3 stories over 1 level of parking
 - 15 Affordable
 - 39 Workforce
- Placed in service March 2018

Total Cost: \$10,818,718

HUD 221(d)4: \$7,875,600 MDHA Equity: \$2,853,802 TIF: \$89,316



KIRKPATRICK PARK

First Mixed-Income Development at Boscobel Heights

Location: 620 S. 9th Street, Nashville, TN 37206

Architect: Smith Gee Studios Contractor: RG Anderson

- 94 one-bedroom 2-story townhomes and walk-ups
 - 36 PBRA
 - 20 Workforce
 - 38 Market Rate
- First units to be placed in service February 2019

Total Cost: \$26,751,000

 HUD 221(d)4:
 \$13,776,500

 MDHA Equity:
 \$8,973,550

 Metro CIB:
 \$3,500,950

 HOME:
 \$500,000



BOSCOBEL I

Second Mixed-Income Development at Boscobel Heights

Location: 806 S. 6th Street, Nashville, TN 37206

Architect: Kline Swinney
Associates
Contractor: Hardaway
Construction Corp.

- 96 apartments in 3 buildings, each 4 stories over 1 level of parking
 - 50 PBRA
 - 24 Workforce
 - 22 Market Rate
- First units to be placed in service Fall 2019

Total Cost: \$28,204,872

LIHTC Equity: \$10,558,944 MDHA Equity: \$10,351,676 Perm Financing: \$7,000,000 NHTF Grant: \$294,252



BOSCOBEL II

Third Mixed-Income Development at Boscobel Heights

Location: 891 S. 6th Street, Nashville, TN 37206

Architect: Kline Swinney
Associates
Contractor: Hardaway
Construction Corp.

101 units:

- 88 apartments in 2 buildings, each 4 stories over parking
- 13 townhomes
 - 45 PBRA
 - 15 Workforce
 - 41 Market Rate
- First units to be placed in service Fall 2019

Total Cost: \$34,230,000

LIHTC Equity: \$10,558,944 MDHA Equity: \$15,771,056 Perm Financing: \$7,400,000 HOME Grant: \$500,000



EXPLORE! SCHOOL

Expanding Access to High Quality Education at Boscobel Heights

Location: 701 S. 7th Street, Nashville, TN 37206

Architect: JJCA Contractor: RG Anderson

- K-8 School with 4 classes per grade,
- Specialized classrooms for science, language, music, and life skills
- 3-story building with 87.000 SF
- Opening Fall 2019

Total Cost: \$25,000,000

NMTC Equity: \$20,000,000 MDHA Equity: \$5,000,000 (Repaid to MDHA over 3 Years)



BOSCOBEL III

Fourth Mixed-Income Development at Boscobel Heights

Location: Corner of Dew Street & S. 7th Street

Architect: EOA Contractor: Hardaway Construction Corp.

- Awarded 9% LIHTC
- In concept planning
- 102 apartments in 4 stories over parking
 - 45 PBRA
 - 15 Workforce
 - 42 Market Rate
- Anticipated to be placed in service Fall 2020

Total Cost: \$28,000,000

LIHTC Equity: \$10,500,000 MDHA Equity: \$10,000,000 Perm Financing: \$7,500,000



BORDEAUX TOWNHOMES

New Townhome development

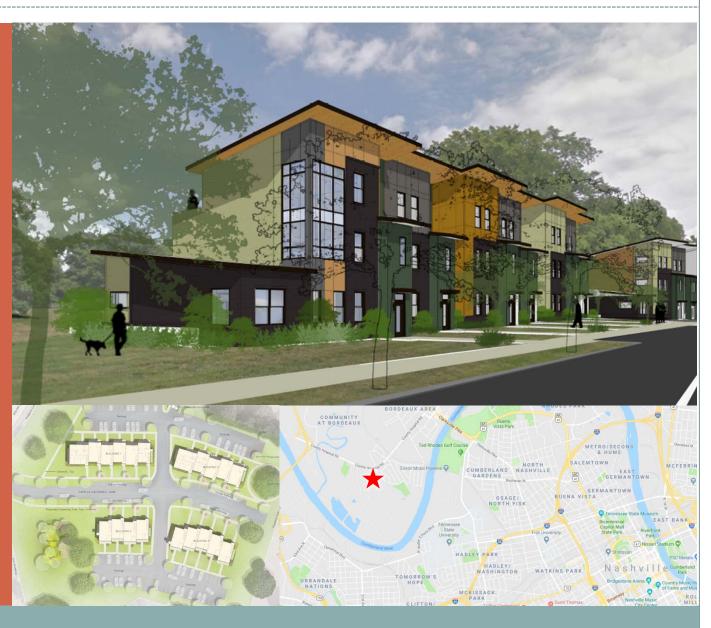
Location: Dolan Road & Camilla Caldwell Lane

Architect: EOA Contractor: RG Anderson

- 40 townhomes with surface parking
- 100% Workforce
- Anticipated to be placed in service Fall 2019

Total Cost: \$9,000,000

MDHA Equity: \$4,200,000 Financing: \$4,800,000



Curb - VICTORY HALL

Permanent Supportive House for Homeless Veterans

Location: 1125 12th Ave South, Nashville, TN 37203

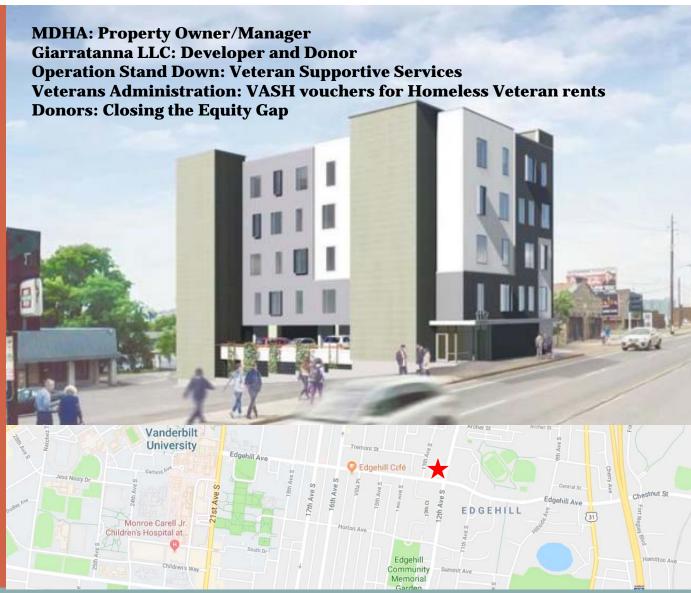
Developer: Giarratana LLC Architect: ESa Contractor: RG Anderson

- In Schematic Design: 39 Apartments in 4 stories over 1 level of parking
- Anticipated to be placed in service April 2020

Total Cost: \$7,000,000

Bonds: \$3,000,000 4% LIHTC: \$1,260,125 THDA Grant: \$500,000 Private Donors: \$500,000 Total: \$5,260,125

Gap: \$1,739,875



FINANCING THE FUTURE

- Community Investment Tax Credit (CITC)
 - A Tennessee program providing both construction and mini-perm bank financing at Prime minus 4%
- Walker and Dunlop HUD Insured Loans for Permanent Financing
 - HUD Mortgage Insurance Program 221(d)4
 - Kirkpatrick HUD insured loan closed in Nov of last year (94 apartments mixed income)
 - × 10th & Jefferson 54 apartments of mixed income
 - HUD Mortgage Insurance Program 223f
 - John Henry Hale
 - Madison Towers debt sizer received
 - Fannie Mae Tax Exempt Bond Collateral
 - Freddie Mac Tax Exempt Loan
- Low-Income Housing Tax Credit (LIHTC)
 - Won four 9% awards in a row with RAD set aside: Sam Levy significant rehab, Boscobel I, II and III
- New Market Tax Credits
 - Funds Explore School (28% of project value in tax credit equity)
 - Verbal commitment for 2018 credits (Library and Commissary)
- Asset Equity
- Housing Revenue bonds with Federal Home Loan Bank of Cincinnati Credit Enhancement
- Qualified Opportunity Zone (QOZ) investments
- Tax Increment Financing (TIF) for public-private partnerships
- Metro Funding Assistance under discussion